Appendix 1

LCC Strategic Risk Exposure Summary as at 31st October 2018

Risk Index	Risk	I	L	Risk Score 31 Oct 2018	Risk Score 31 Jul 2018	Risk Score 30 Apr 2018	Risk Score 31 Jan 2018	Variance	Risk Owner
3.	Cyber Risk	5	5	25	25	25	25	↔	AK / AG
1.	Financial challenges	5	4	20	20	20	20	↔	AK / AG
12.	Asset Management	5	4	20	20	20	20	↔	PC
7.	Safeguarding	5	3	15	15	15	15	↔	SF
2.	Stakeholder Engagement	4	3	12	12	12	12	↔	MC / All Strategic Directors
5.	Information Governance	4	3	12	12	12	12	↔	AK
6.	Compliance with Regulation, Policies, Procedures, Health & Safety etc.	4	3	12	12	12	12	↔	KA / MC
8.	School Improvement	4	3	12	12	12	12	↔	PT
9.	Civil Contingency Response / Incident Response	4	3	12	12	12	12	↔	MC / AG / RT
10.	Resource: Capacity, Capability, Retention & Development	4	3	12	12	12	12	↔	MC
11.	Commissioning, Contract Monitoring, Management & Procurement	3	4	12	9	9	9	↑	KA
13.	National Agenda / Changes in Legislation / Government etc.	4	3	12	12	12	12	↔	AK
14.	Digital Transformation	4	3	12	12	20	20	↔	MC
15.	Brexit Scenarios	4	3	12	12	12	12	↔	AK / AG / MC
16.	Fire Risk in Tall Buildings	4	3	12	12	12	12	↔	PC
17.	Freeschools	4	3	12	New addition as at 31.10.18				PC
4.	Business / Service Continuity Management	5	2	10	10	10	10	↔	MC

Key:

IMPACT (I)	SCORE
CRITICAL/ CATASTROPHIC	5
MAJOR	4
MODERATE	3
MINOR	2
INSIGNIFICANT/ NEGLIGIBLE	1

LIKELIHOOD (L)	SCORE
ALMOST CERTAIN	5
PROBABLE / LIKELY	4
POSSIBLE	3
UNLIKELY	2
VERY UNLIKELY / RARE	1

Risk scores:

LEVEL OF RISK	OVERALL RATING	HOW THE RISK SHOULD BE TACKLED/ MANAGED
High Risk	15-25	IMMEDIATE MANAGEMENT ACTION
Medium Risk	9-12	Plan for CHANGE
Low Risk	1-8	Continue to MANAGE

Risk Owners:

AG	Alison Greenhill
AK	Andy Keeling
KA	Kamal Adatia
MC	Miranda Cannon
PC	Phil Coyne
RT	Ruth Tennant
SF	Steven Forbes